### Presented at Secure World Foundation Panel

# Commercial Space Stations in LEO: Preparing for the Future

Carissa Christensen September 23, 2015



### **Potential LEO Launch Markets**

- Commercial human spaceflight (tourism)
- Basic and applied research
- ✓ Aerospace test & demo
- ✓ Education
- Media and public relations
- Remote sensing (vehicle based)
- Satellite deployment
- On-orbit transportation
- Satellite servicing
- Resource acquisition/utilization
- ✓ Manufacturing



### **Commercial Human Spaceflight Providers**





## **Suborbital Commercial Human Spaceflight Providers**



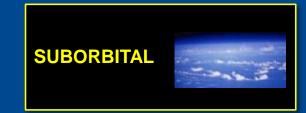
	Company	Suborbital Reusable Vehicle		Seats*	Locker Equivalents (estimated)	Cargo (kg)	Price per Seat	Ticket Reservations	Announced Operational Date
	Blue Origin	New Shepard	ELUE OMEA	6	5	120**	Not announced	Not announced	Not announced
	Virgin Galactic	SS2		6	36	600	\$250K	~700 (as of March 2015)	2016
	XCOR	Lynx Mark I		1	3	120	\$150K***	~300 (as of July 2015)	2016
		Lynx Mark II		1	3	120	\$150K***		2017
	Aerospace	Lynx Mark III		1	28	770	\$150K per seat, \$500K for small sat launch***		2018

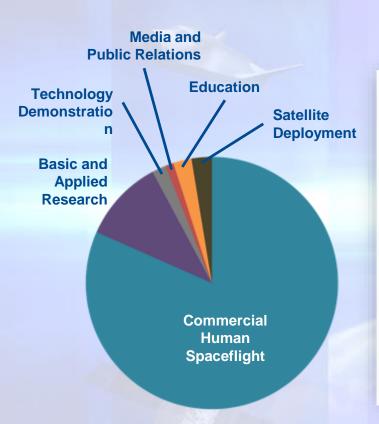
<sup>\*</sup> Maximum number of space flight participants, exclusive of crew (several vehicles are piloted)

<sup>\*\*</sup> Net of payload infrastructure

<sup>\*\*\*</sup> Effective January 1, 2016

#### **Suborbital Demand**











### **Orbital Commercial Human Spaceflight Providers**

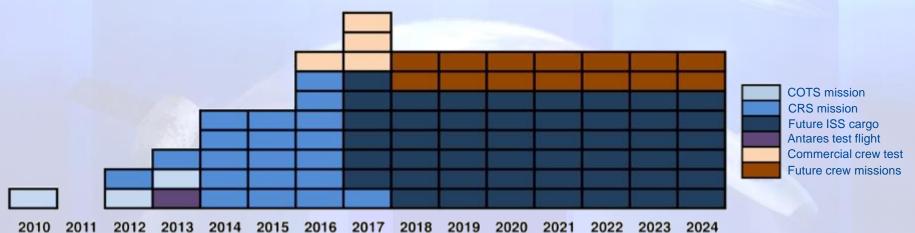


Company	ompany Orbital Vehicle		Launch Vehicle(s)	Max. Crew	First Flight	NASA Funding Awarded to Date	2015 Highlights
Blue Origin	Space Vehicle	2500	Atlas V Blue Origin RBS	7	TBD	\$25.6M	Orbital launch vehicle announced, with site selected at Cape Canaveral
Boeing	CST- 100Starli ner		Atlas V Delta IV Falcon 9	7	2017	\$4.8B	Completed processing facility at KSC (formerly OPF-3) and announced new name of vehicle
Sierra Nevada Corp.	Dream Chaser		Atlas V	7	TBD	\$363.1M	Still developing crewed vehicle, but focusing on cargo version in anticipation of CRS-2. Established science mission partnership with OHB System
SpaceX	Dragon (Cargo)	Formation of the state of the s	Falcon 9	0	2012 (actual)	\$396M (COTS) \$1.5B (CRS)	Conducted 3 cargo missions, one lost in launch failure
	Dragon (Crew)	- 5	Falcon 9	7	2017	\$3.1B	Successful pad abort test

#### **Orbital Demand**



- NASA currently drives LEO demand for human spaceflight
  - NASA demand is well understood in near to mid term
  - + Contracts are in place
- Limited systematic assessment of non-NASA markets available publicly
- Most targeted potential customers (non NASA) currently appear to be
  - ISS partners (research, tech demo)
  - Other nations (training, space experience, research, tech demo)
  - Satellite launch
- Anecdotal information about other potential applications



# **ON-ORBIT DESTINATIONS**



### **On-orbit Destinations for Commercial Human Spaceflight**



Destination	Mission Profile	Company	Launch Vehicle(s)	On-orbit Transportation Vehicle	First Flight
	Genesis I	Bigelow Aerospace	Dnepr	N/A	2006
	Genesis II		Dnepr	N/A	2007
	BEAM		Falcon 9	Dragon CRS-8 (trunk)	2015
LEO	BA 330	710100000	Atlas V	Dragon, CST-100 Starliner	2017
	BA 2100		Falcon Heavy, SLS	Dragon, CST-100 Starliner	TBD
	ISS	Space Adventures	Soyuz Atlas V	Soyuz CST-100	1998 ?
Moon	Surface	Golden Spike	TBD	Lunar Lander (Northrop Grumman)	TBD
IVIOUT	Orbit	Space Adventures	Soyuz	Soyuz and habitation module (Deep Space Expedition Alpha)	2018
Mars	Mars	SpaceX	Future large vehicle	TBD	2030s







Bigelow Aerospace BEAM



Bigelow Aerospace BA 330



Space Adventures DSE-Alpha



Golden Spike



#### **On-Orbit Destination Demand**



#### + LEO Platforms

- + ISS
  - New demand may be associated with availability of commercial transportation
  - May be concern regarding potential procedural barriers to use
  - Limited demand to date for ISS availability for research; may be related to transportation access
- Bigelow
  - MOUs with 7 governments
  - Recent NASA contract
  - No other announced sales to date
- Moon/Mars
  - One reported ticket sale to date
  - Target customers (when characterized) typically high net worth individuals or national actors



### Potential Benefits to Government of a Commercial LEO Economy, Commercial Human Spaceflight

- **Enhanced capability**
- + Buy by the yard
- More opportunities to test
- Researchers and citizen scientists
- Increased visibility of space activities
- + Reduced costs
  - + Launch
    - + Competition
    - + Launch rate
  - + Technologies
  - + ISS operations



### **Market Dynamics**

- Proposed systems largely viewed as technically credible
- → Mix of business experience, from global entrepreneurial superstars to technologists building companies
- Meaningful investment with potential for more
- → Business case not proven; uncertain demand and revenue potential
  - + Analysis, ticket sales, suggest meaningful commercial demand for suborbital services. Supply side somewhat uncertain
  - + Potential commercial demand for orbital services and LEO destinations, limited analysis
  - Unknown demand for Moon/Mars destinations, very little data
- → Major challenges: magnitude of investment is massive, technology is complex, timelines are long



#### Contact

#### Carissa Christensen

The Tauri Group 675 North Washington St., Suite 220 Alexandria, VA 22314 space.taurigroup.com carissa.christensen@taurigroup.com

The Tauri Group is an analytic consulting firm focusing on science and technology enterprises. Our Space and Technology Practice delivers policy analysis, business strategy, and technology assessment to government and commercial clients. We believe leaders require objective, data-driven analysis, free of vested interests and preconceptions, to make the right decisions. The Tauri Group cultivates a culture of engagement and partnership with our clients, whose success we take personally.